

CANDIDATE PROFILE

BOARD OF DIRECTORS

BLACK BUTTE RANCH ASSOCIATION

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WHAT EXPERIENCE AND BACKGROUND WOULD YOU BRING TO THE BOARD?

At Black Butte Ranch, I have served on the Association Board for the past three years, two as Chairman and on the Lodge Area Task Force Committee (the one previous to the current iteration). I have also served on the Country House Condominium Board and chaired its Architectural Review Committee. Past board experiences outside the Ranch include serving on the Board of Trustees of Willamette Falls Hospital, the Board of Directors of Physicians Association of Clackamas County (three years as Chairman), and then an independent health insurance provider in Clackamas County.

I am a retired Gastroenterologist, starting in solo practice in 1978 and grew that into what is now Gastrointestinal Specialists of Oregon with seven physicians, two offices and two ambulatory surgery centers.

WHAT WOULD YOU LIKE TO SEE THE ASSOCIATION BOARD DO IN THE FUTURE?

I believe the responsibilities of the Board are clearly outlined in the Ranch's Mission Statement and that the Board must maintain its focus on the quality of what the Ranch provides, keeping in mind the culture that has made the Black Butte Ranch experience what our owners treasure.

But new challenges face the Ranch that have not been present in the past. We need to stem the tide of diminishing visits and use of the Ranch that have plagued us in recent years to stabilize us financially. Management has kept us profitable by tightly controlling expenses, but we cannot continue this indefinitely or the service rendered to homeowners and guests will deteriorate. Management is also

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initiating new measure to bring people back to the Ranch and increase utilization, some of these based on the recommendations of the recent Business Model Review Task Force.

We need to continue to invest in our infrastructure, some of which is old and outdated. Glaze Meadow golf course and the Lodge complex need significant work. The current Board is determined to do these projects carefully and thoughtfully and to present to owners accurate financial projections when seeking their approval. The ballot for the golf course remodel is already in your hands and reflects the Board and **Management's** determination. The current Lodge Area Task Force is still early in their deliberations and will continue to seek homeowner input regarding the long term vision for that area.

It has been the Board's goal to perform these and other tasks as transparently and fiscally responsible as possible while taking into account homeowner and guest input. As a Board member and Chair, I commit to staying focused on these goals.

I am submitting this declaration of nomination as a candidate for the June 19, 2010 election of the Black Butte Ranch Association Directors.



04/07/10

SIGNATURE

DATE

Printing is limited to one page, front and back for each candidate.

Please return applications and a photograph (digital or film) to the BBR Administration Office by **April 19, 2010**

ATTN: Board of Directors, PO Box 8000, Black Butte Ranch, OR 97759.

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